

**City of New Haven**  
**Office of the Economic Development Administrator**  
165 Church Street  
New Haven, Connecticut 06510



Kelly Murphy, AICP  
Economic Development  
Administrator

March 13, 2007

Mr. Norman Roth  
Senior Vice President  
Yale New Haven Hospital  
20 York Street  
New Haven, CT 06510

Dear Mr. Roth:

I am writing to follow up on a number of items contained in the Development Agreement between Yale New Haven Hospital and the City of New Haven dated June 6, 2006 (the Agreement). The Office of Economic Development is requesting action on the outstanding items listed below. In the future, these items shall be coordinated by the office of the Community Services Administrator through Kica Matos, who is copied on this correspondence. Ms. Matos can be reached at the same address and at telephone number 946-7909.

Citizens Advisory Committee

The Agreement calls for the creation of a Citizens Advisory Committee to review issues, advise on free care policies, and publish an annual report each year. Pursuant to Section 3.01(j), the Mayor appoints a City official to the Committee. The Mayor appoints Kica Matos, the City's Community Services Administrator. The Agreement authorizes the President of the Board of Aldermen to appoint three members to this Committee. President Goldfield appoints Alderman Edward Matteson, representing the majority Democratic Party, Alderwoman Arlene DePino, representing the minority Republican Party, and Alderman Sergio Rodriguez, representing the Aldermanic Human Services Committee. In addition, the Agreement calls for the appointment of two community members jointly agreed to by the Mayor and the Hospital. The Mayor nominates Gwen Mills and Nancy Ahern, as community members. We request that you provide this office with the names of the Hospital's two appointments as well as the Hospital's agreement with the nominated community members as soon as possible. Further we request that a meeting of the Committee be held within one month. Finally, we request the first report of the Hospital's comprehensive program be submitted to the City no later than three (3) months after the date of the first Committee meeting.

Career Ladder Programs

The Agreement outlines two career ladder programs to which the Hospital has committed. Section 3.01(c) obligates the Hospital to contribute an additional \$100,000 per year to the existing nursing career ladder program at Gateway Community College, and to provide the City with an annual compliance report. In addition, Section 3.01(b) obligates the Hospital to

Mr. Norman Roth  
March 13, 2007  
Page 2.

provide \$100,000 annually to establish a new career ladder program to provide training and employment opportunities in the allied healthcare fields for current Hospital employees in entry level or non healthcare positions and for 100 residents from the surrounding neighborhoods. Further, Section 3.01(b) requires the Hospital to provide the City with an annual progress report for this new career ladder program.

As regards the existing nursing career ladder payment, Dr. Dorsey Kendrick of Gateway Community College has informed this office that the College has not received the payment in several years. Accordingly, since the Agreement reaffirms the Hospital's commitment to the career ladder, we hereby request immediate payment of the Hospital's aggregate 2006 obligation, in the amount of \$200,000. Please make the \$200,000 check payable to Gateway Community College Foundation and deliver it to this office. We will deliver the check to Dr. Kendrick.

As regards the new career ladder program, please deliver the Hospital's \$100,000 check for fiscal year 2006/2007 to this office as soon as possible. The check should be made payable to the City of New Haven. Once the program is established, the City will inform you as to which office has direct responsibility for running the program. Future payments should be made directly to that office.

With regard to both programs, all future payments shall be made no later than July 31 during each fiscal year of the City of New Haven.

Finally, the Hospital should provide the City with two copies of the 2006 compliance report referenced in Section 3.01(c). Please provide one copy of each report to the Office of Economic Development and one copy of each report to the attention of Ms. Kica Matos in the Community Services Administration.

#### Traffic Demand Management

We received your Traffic Demand Management Plan in this office in December 2006. Once we receive your revised plan incorporating our written comments (which have been sent to you under separate cover) we will be able to schedule a hearing for public comment on the Plan at a meeting of the City Plan Commission. Pursuant to Section 3.01(h) of the Agreement, the Hospital shall establish a parking demand management advisory committee. The Agreement authorizes the President of the Board of Aldermen to appoint a representative of the Board of Aldermen to the Committee. President Carl Goldfield appoints Alderwoman Bitsie Clark. In addition President Goldfield appoints Courtney Martin and Leanna Largie, as local area residents. The Mayor nominates Matthew Short as a local area resident appointee and requests the Hospital's agreement to this nomination. As you are aware, the City's Director of Traffic and the Executive Director of the New Haven Parking Authority will be serving as ex-officio members. Again, we would hope that this Committee will be in a position to meet within one month.

#### Resident Hiring

Pursuant to Section 3.01(i) of the Agreement, the Hospital shall hire no less than 100 residents of the City of New Haven each calendar year, beginning in 2006. We respectfully request that the

Mr. Norman Roth

March 13, 2007

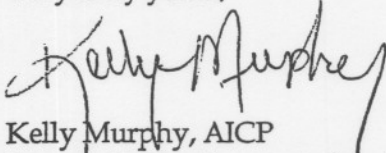
Page 3.

Hospital submit the names and addresses of those 100 residents hired during 2006. These 100 residents should be in addition to the residents you committed to hiring as part of your agreement with Hill Development Corporation. We request an update of your recruiting efforts to date; a copy of your comprehensive training program; and the names of the persons you are working with in partner organizations on this program. The Community Services Administrator should be included in all aspects of this process. Please let me know the name of the appropriate contact person as soon as possible so Ms. Matos may contact him/her.

I look forward to receiving the requested information in an expeditious manner. We have enclosed a separate sheet containing contact information for all of the appointees and nominees, for your use.

If you have any questions, you may contact me at (203) 946-2366.

Very truly yours,



Kelly Murphy, AICP  
Economic Development Administrator

Enclosure

cc: Sean Matteson, Chief of Staff  
Kica Matos, Community Services Administrator